

PT KRAKATAU POSCO

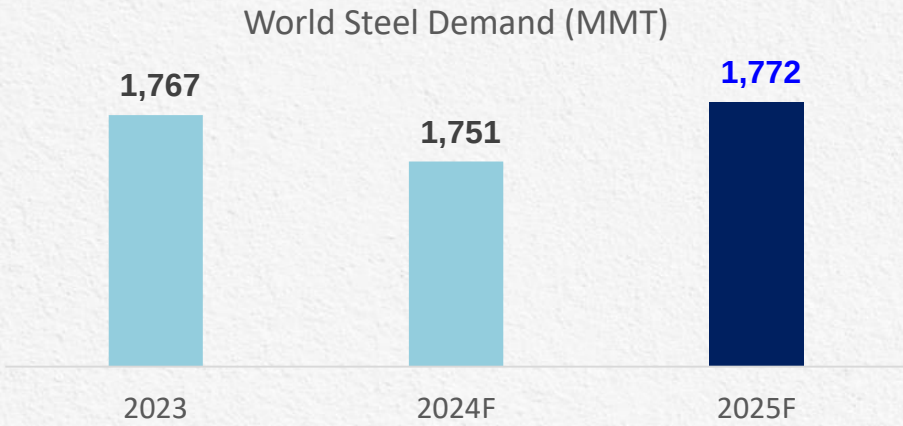
1Q-25 Performance Review

May 2025



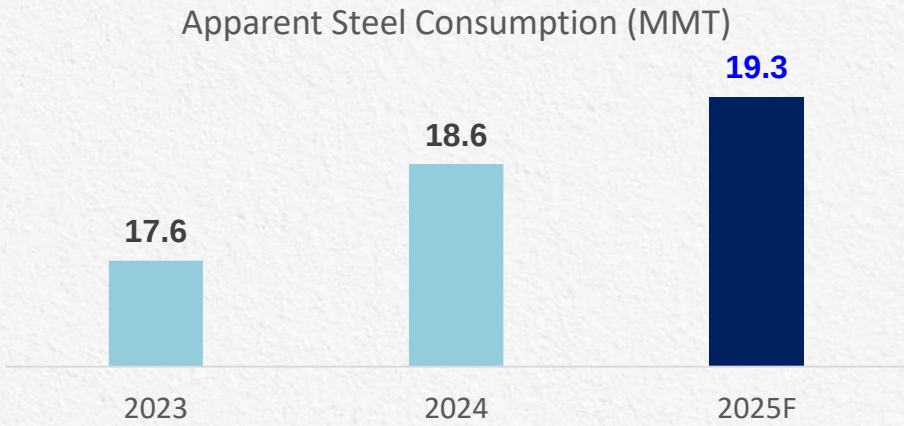
Global

✓ Global steel demand is projected to rebound in 2025



Domestic

✓ Indonesia steel consumption is expected to increase 3.8% vs. '24



□ Steel Demand Growth by Region

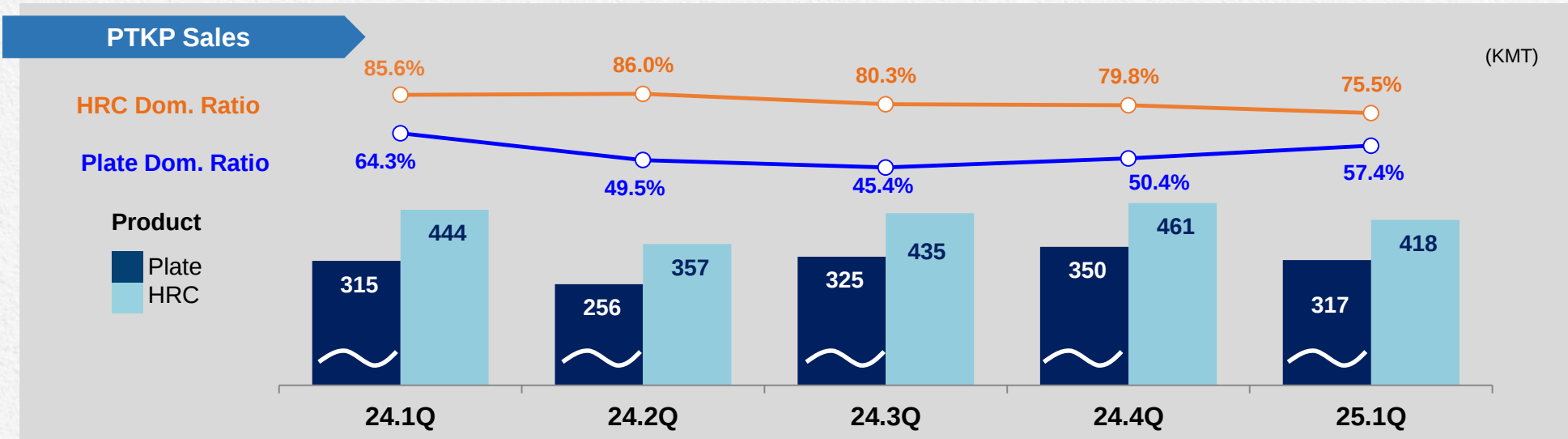
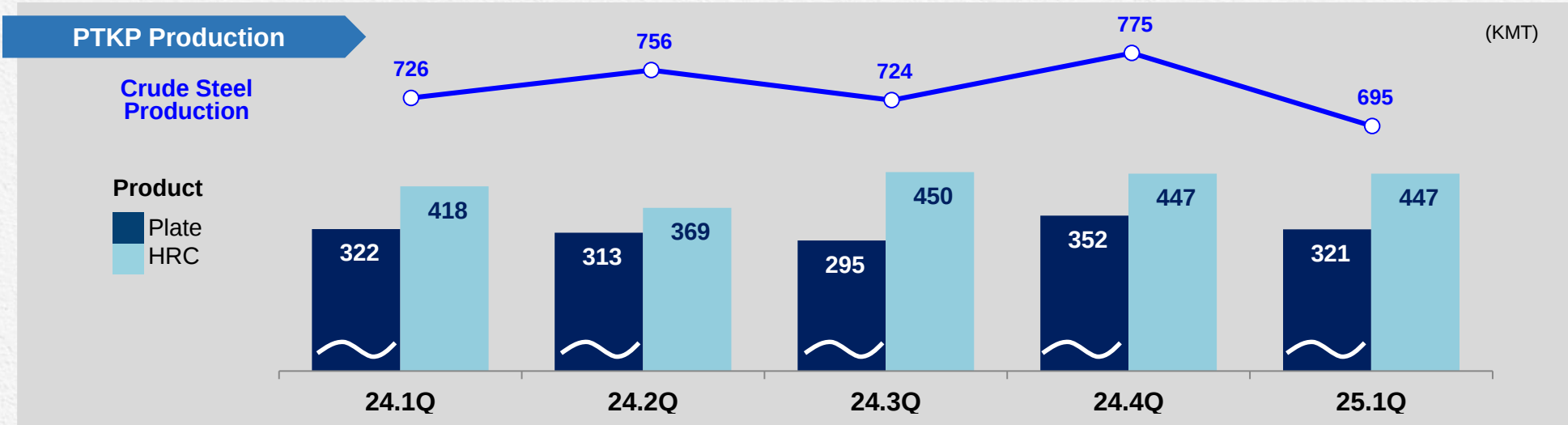
EU	+3.5% y-o-y growth; gradual recovery is expected from recovered construction sector
India	+8.5% y-o-y growth; robust growth mainly fueled by all steel consuming sectors esp. infrastructure
China	△1% y-o-y growth; expected to fall deeper due to prolonged real estate sector downturn
ASEAN	+3.5% y-o-y growth; demand forecasted to rebound driven by infrastructure investments and expansion across multiple steel-consuming sectors

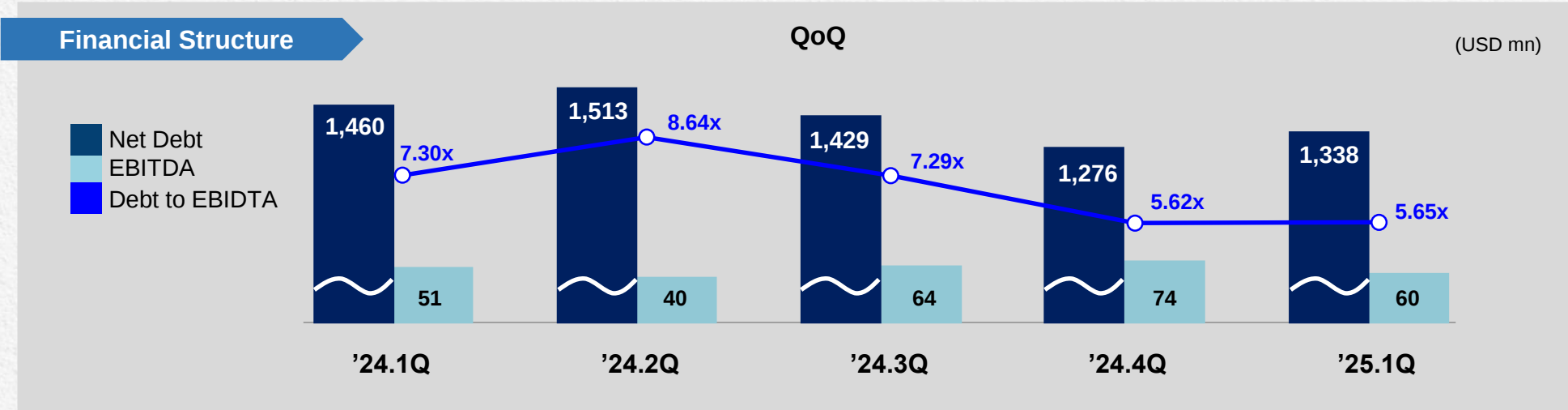
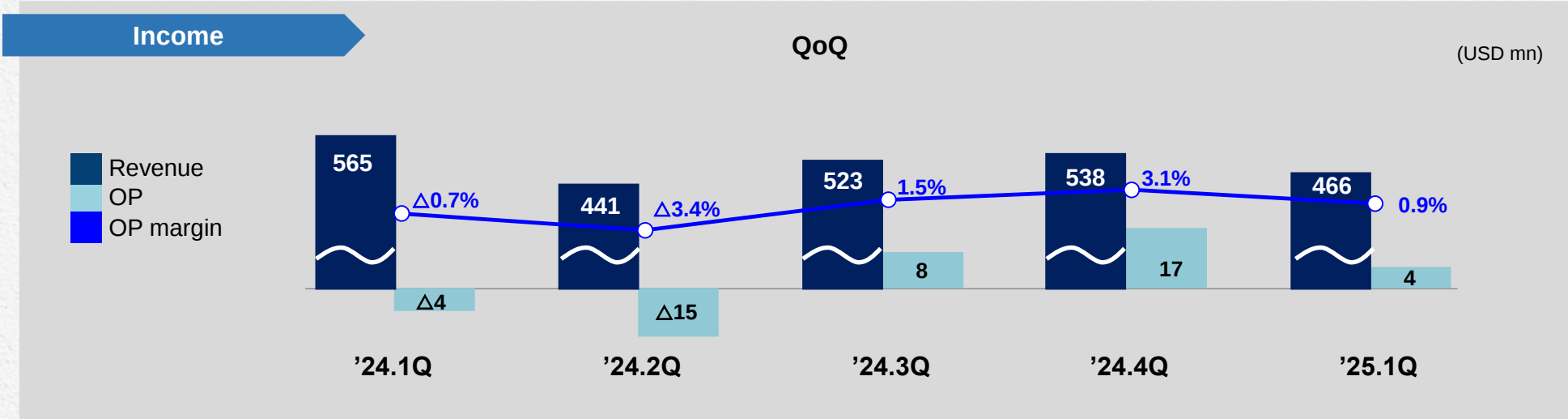
(source: Worldsteel '24. Oct)

□ Growth of Steel User Sectors in Indonesia

Construction	Growth by 5.48% led by government infrastructure projects, property sector and new industrial areas
Manufacturing	PMI shows uptrend during Q1 '25 indicating production expansion and increased demand
Automotive	Car sales expected to increase (2024: 865K units→ 2025: 900K units), followed by steel needs for car production
Property	Construction of 3 million housing units (government strategic project) to increase the absorption of downstream steel products

(source: IISIA '25. Apr)





Notes: 1) Net Debt : Total Debt – Cash & equivalents

Profitability Improvement

1 Maximum use of local and low-cost iron ore/ coal

0 → **10%** Iron ore
8 → **25%** Coal

- Develop mixing technology to adapt with local & low-cost materials
- Discovering new supplier

2 Replacement high-priced Fe (iron) sources

68.6 → **82.7 kg/t-s**
Self/ low-priced Fe sources

- Strengthening processing facility to increase utilization of Fe source material other than scrap (i.e MSB)

3 Energy cost savings

30 → **27%**
Power Purchase Ratio

- Efficiency reinforcement and generator operation rate increase

4 Increase sales of Strategic Product

14 → **20%**
Strategic Product Sales

- Expanding project supply in infrastructure
- Securing contract with major supplier of automotive and heavy equipment

Prudent Financial Ratio

Target Leverage and Credit Metrics



Max. **4.5x**
Debt / EBITDA

Maintain prudent leverage levels and ratios

Working Capital



AR	Speed up collection through forfeiting
Inventory	Inventory turnover optimization
AP	Supply Chain Finance for Local RM

Minimum Cash Balance



\$13Mn

Daily needs US\$ 6.5Mn
x
2D funding period

Capital Expenditures



\$34Mn
Per Annum

with purpose of maintaining stable Production within capacity 3MMT

Appendix – Income Statement

(USD million, %)	2023	2024	4Q	1Q 2025
Revenue	2,397	2,067	538	466
Gross Profit	218	73	37	20
<i>(Gross Profit Ratio)</i>	9.1%	3.5%	6.9%	4.3%
SG&A	△41	△61	△28	△15
Other Income, Net	13	△5	8	-
Operating Income	191	6	17	4
<i>(Operating Income ratio)</i>	8.0%	0.3%	3.1%	0.9%
Finance Cost, Net	△140	△130	△32	△27
Net Income	51	△124	△15	△23
EBITDA	410	230	74	60
<i>(EBITDA Margin Ratio)</i>	17.1%	11.1%	13.8%	12.9%

Appendix – Balance Sheet

(USD million, %)	2023	2024	1Q 2025
Current Assets	629	523	582
Cash and Cash Equiv.	42	18	26
Trade and other Receivable	184	115	113
Inventory	380	380	430
Non Current Assets	2,412	2,231	2,179
Fixed Assets	2,398	2,217	2,166
Total Assets	3,041	2,754	2,761
Current Liabilities	1,022	867	902
Non Current Liabilities	1,109	1,091	1,086
✂ Bond and Loan	1,309	1,088	1,162
Total Liabilities	2,131	1,958	1,988
Total Equity	910	796	773
✂ Debt/EBITDA	3.73	5.62	5.65

THANK YOU